

## Firm History

### 1902 - 1910

#### 1902: Our Start

Frank Andrews and U.S. Congressman Thomas Ball form Andrews & Ball, our founding partnership, in Houston, Texas.

#### 1904: Railroad Clients

The firm helps form the Gulf Coast Lines, establishing a growing reputation for counseling railroad clients.

#### 1904: First New Partner

Austin Appellate Judge Sam Streetman leaves the bench and joins the new partnership of Andrews, Ball & Streetman.

#### Late 1900s: Banking Growth

The firm helps found Bankers Trust Company (creating long-lasting ties with financier Jesse H. Jones) and Union National Bank.

### 1911 - 1920

#### 1911: Union Station

Our client Houston Belt and Terminal Railroad opens Union Station, which serves for 65 years as Houston's transportation hub.

#### 1913: Melvin Kurth

Melvin Kurth joins the firm, beginning a 55-year association.

#### 1914: Hughes Tool

We represent Howard Hughes, Sr., in the formation of Hughes Tool Company, our flagship client for the next 70 years.

#### 1915: Railroad Reorganization

Frank Andrews is appointed receiver of Gulf Coast Lines, and becomes chairman in its 1917 reorganization as the New Orleans, Texas & Mexico Railroad.

#### 1917: World War

The firm durability is tested as three of its 13 lawyers are called into service, Frank Andrews becomes Draft Board chairman, and two other lawyers die.

### 1921 - 1930

#### 1923: Big Judgment

We secure a \$2 million judgment in a receivership case, one of the largest awards won in Texas to that date.

#### 1924: Hughes Transition

Howard Hughes, Jr. becomes sole owner of our client Hughes Tool Company upon the death of his father.

#### 1925: More Railroads

The firm adds two new railroad clients, Missouri Pacific Lines and International & Great Northern Railway.

#### 1929: Office Move

Less than one month before the Black Friday market crash, we move our offices to the 22nd floor of Jesse H. Jones' Gulf Building, the tallest in Texas.

### 1931 - 1940

#### 1932-33: Hard Times

The firm perseveres despite the Depression and the death of four of our five senior partners, as Melvin Kurth and Robert

## Firm History

Kelley lead under the guidance of Frank Andrews.

### **1933: New Deal**

We represent two New Deal agencies, the Reconstruction Finance Corporation (chaired by longtime client Jesse Jones) and the Federal National Mortgage Corporation.

### **1933: Oil Business**

Our lawyers help organize what becomes General Crude Oil Company, a major oil and gas client later acquired by International Paper.

### **1936: New Leader**

After Frank Andrews dies in December, Melvin Kurth begins 27 years of firm management responsibility.

### **1938: Newsprint Pioneer**

We help organize Southland Paper Mills, Inc., the first newsprint mill in the South and a client until its purchase by St. Regis Paper nearly 40 years later.

## **1941 - 1950**

### **1941-45: Home Front**

The workload soars as 10 of our 23 lawyers serve in World War II while the wartime economy generates new legal business.

### **1940s: IRS Win**

We secure a \$1.2 million tax refund for Hughes Tool, in litigation with the IRS that the Fifth Circuit Court ultimately decided.

### **1946: Renewed Vigor**

After losing our railroad business to a departing partner, we reorganize as Andrews, Kurth, Campbell & Bradley and enter the postwar era with renewed vigor.

### **1947: "Spruce Goose"**

We successfully represent Howard Hughes, Jr. before a Congressional committee investigating his Hercules airplane, a giant military flying boat known as the "Spruce Goose."

## **1951- 1960**

### **1951: Patent Victory**

Our lawyers win a record Oklahoma federal court settlement for Hughes Tool in a patent infringement suit against Chicago Pneumatic Tool.

### **Early 1950s: Pipeline Preeminence**

We help create Pacific Northwest Pipeline Co., gain numerous other industry clients (including El Paso Natural Gas Co.), and establish a national reputation in natural gas pipeline law.

### **Mid 1950s: Industry Giant**

We represent the founders of Southwest Forest Industries, Inc., a leading integrated wood products company until its 1987 merger.

### **Late 1950s: New Bank**

We help organize Southern National Bank, the first new federally chartered bank in downtown Houston in 30 years and soon to become the city's seventh largest bank.

## Firm History

### 1961 - 1970

#### 1960s: Bankruptcy Recognition

Our representation of the Trustee in the Westec reorganization brings the firm national recognition for its bankruptcy and corporate reorganization practice.

#### 1963: Growth & Transition

We move to the new Humble (now ExxonMobil) Building and establish our first management committee to govern the firm in the wake of Melvin Kurth's retirement.

#### 1964: Antitrust Battle

Our lawyers represent El Paso Natural Gas in years of antitrust litigation over its purchase of Pacific Northwest Pipeline, culminating in a 1964 divestiture of the operation.

#### 1966: TWA Sale

The firm advises Howard Hughes, Jr. in the public offering of his 78% ownership of Trans World Airlines, which netted him \$546 million.

#### Mid 1960s: Vegas Gig

Beginning in 1966, we help Howard Hughes, Jr. acquire casinos, hotels and real estate in and around Las Vegas.

### 1971 - 1980

#### Early 1970s: New Companies

We handle the \$150 million public offering of Hughes Tool's Oil Tool Division, continuing as counsel for Hughes Tool and for Summa Corporation (which holds all other Hughes assets).

#### Mid 1970s: Highest Court

After long and complicated antitrust litigation with TWA, we secure the U.S. Supreme Court's reversal of a \$145 million judgment against Howard Hughes, Jr.

#### 1974: Energy Litigation

Transcontinental Gas Pipeline Co. (Transco) retains us as financing and regulatory counsel, and we handle litigation over "take or pay" natural gas sales contracts to its industrial customers.

#### 1976: Hughes Estate

Upon the death of Howard Hughes, Jr., the firm begins 20 years of work on tax planning, administration, litigation, asset liquidation and inheritance disputes involving his estate.

### 1981 - 1990

#### 1980s: High-Profile Bankruptcies

We handle high-profile reorganizations involving Braniff, Continental Airways, the Hunt Brothers, Global Marine, Republic Bank, and Aetna's nationwide creditors rights matters.

#### 1980s: MLP Innovation

Our tax lawyers conceive the master limited partnership (MLP) entity form, and make us the nation's leader in arranging publicly traded partnerships.

#### 1980s: S&L Crisis

Representing FSLIC in closing and liquidating insolvent S&Ls becomes our biggest business during the decade.

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### **Mid 1980s: Settled Estate**

We settle tax claims with the states of California and Texas, and with the IRS over the estate of Howard Hughes, Jr.

## **1991 - 2000**

### **1991: Argentine Privatization**

We play a key role in privatizing Argentina's state-owned oil and natural gas companies.

### **1996: Major Acquisition**

The firm represents El Paso Energy in its \$4.2 billion acquisition of Tenneco.

### **1997: New CEO**

Howard Ayers is named managing partner and CEO to guide the firm into the 21st century.

### **1999: Closed Chapter**

After the Las Vegas properties are merged into Rouse Company and the estate beneficiaries receive Rouse shares, the estate of Howard Hughes, Jr. and our long Hughes representation, closes.

### **Late 1990s: Firm Recommitment**

The departure of several attorney groups causes us to reflect on our position, prominence and future. In the end, we decide to ramp up and grow as a more national, larger player.

## **2001 TO TODAY**

### **2001: Merger Approval**

Effective October 1, the partners of Andrews Kurth and Mayor, Day, Caldwell & Keeton approve the merger of their firms.

### **2002: Our Centennial**

On September 1, Andrews Kurth – which began as a two-lawyer Houston partnership – celebrates its centennial as an international firm with eight offices and 400 lawyers.

### **2003: More Growth**

We acquired a large group of technology lawyers from the failed Brobeck's Austin office. We also added a large group from Arter & Hadden in Dallas and a key IP group in Washington, DC from Dorsey & Whitney.